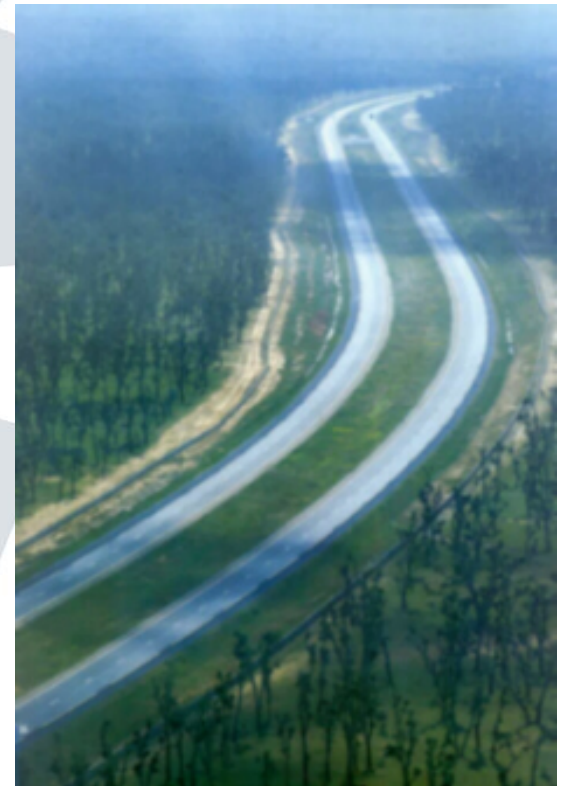
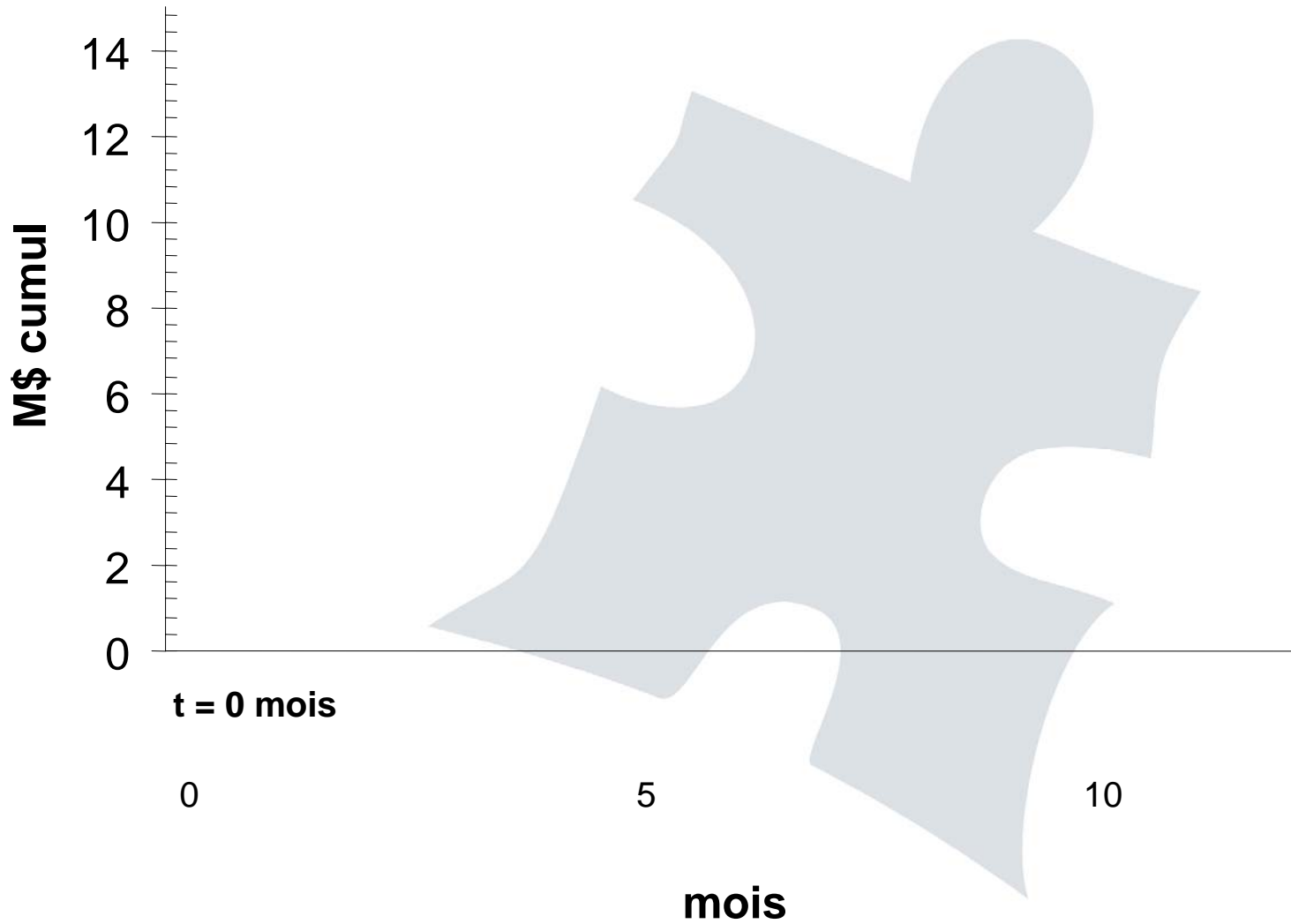
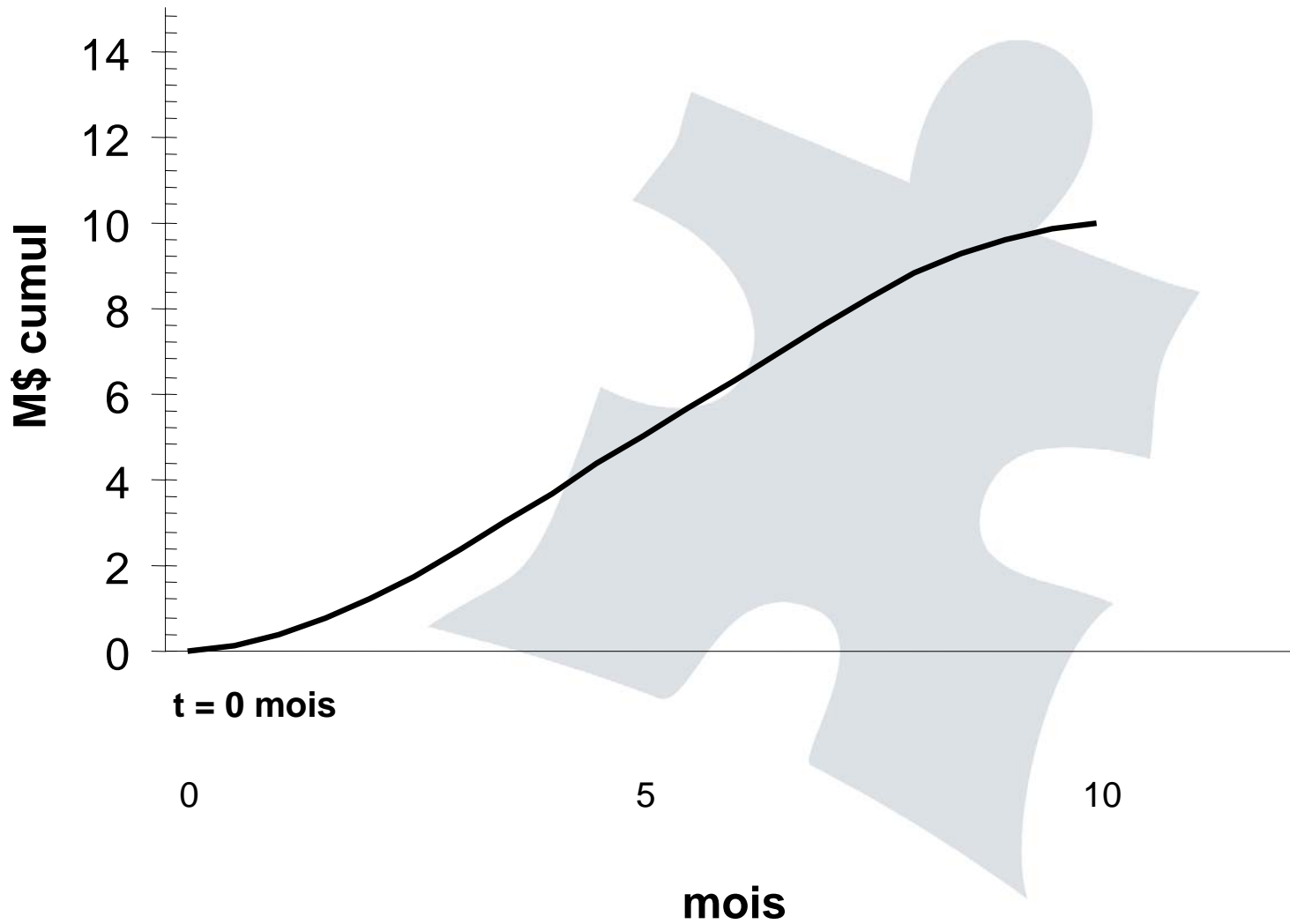


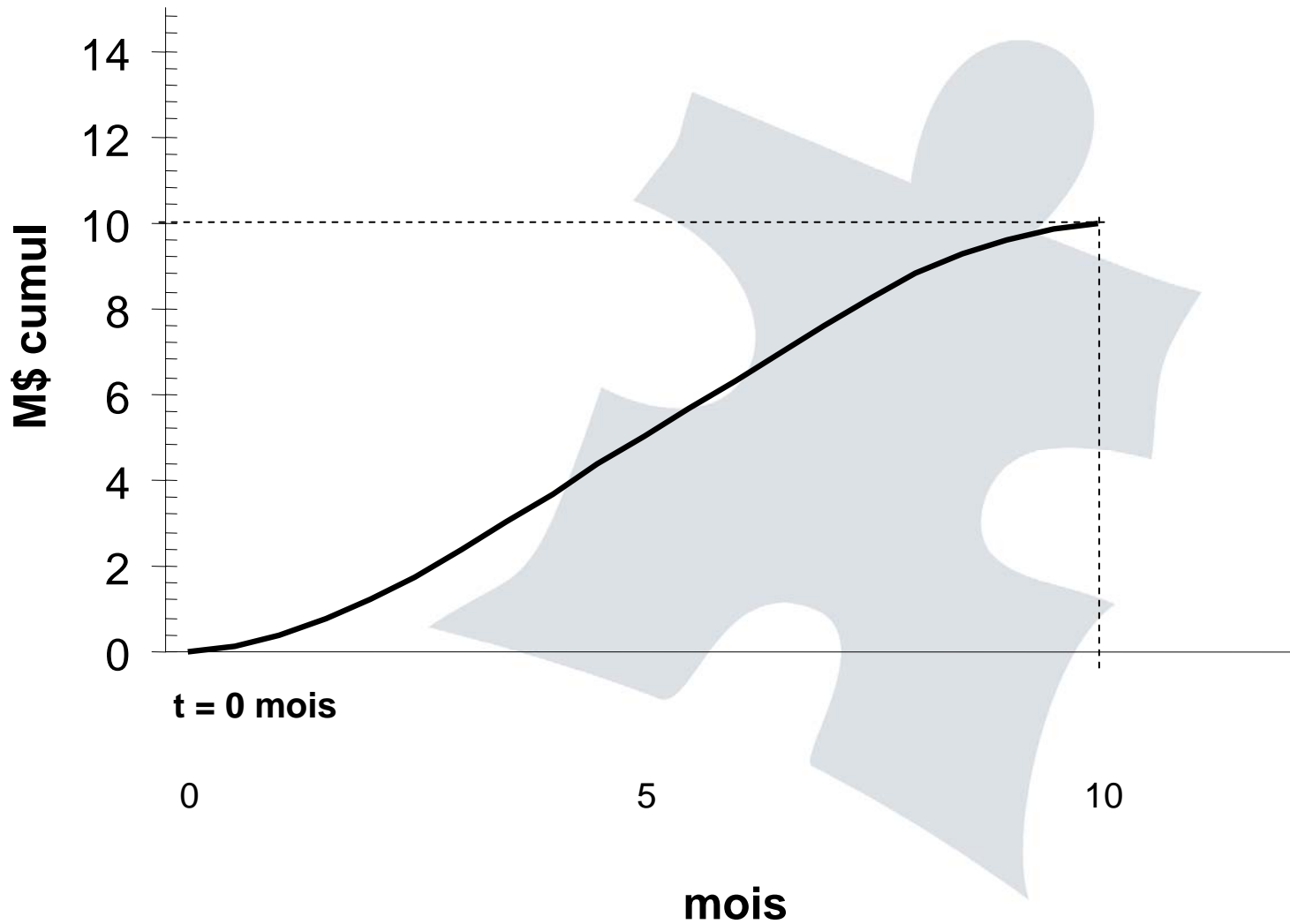
Projet:

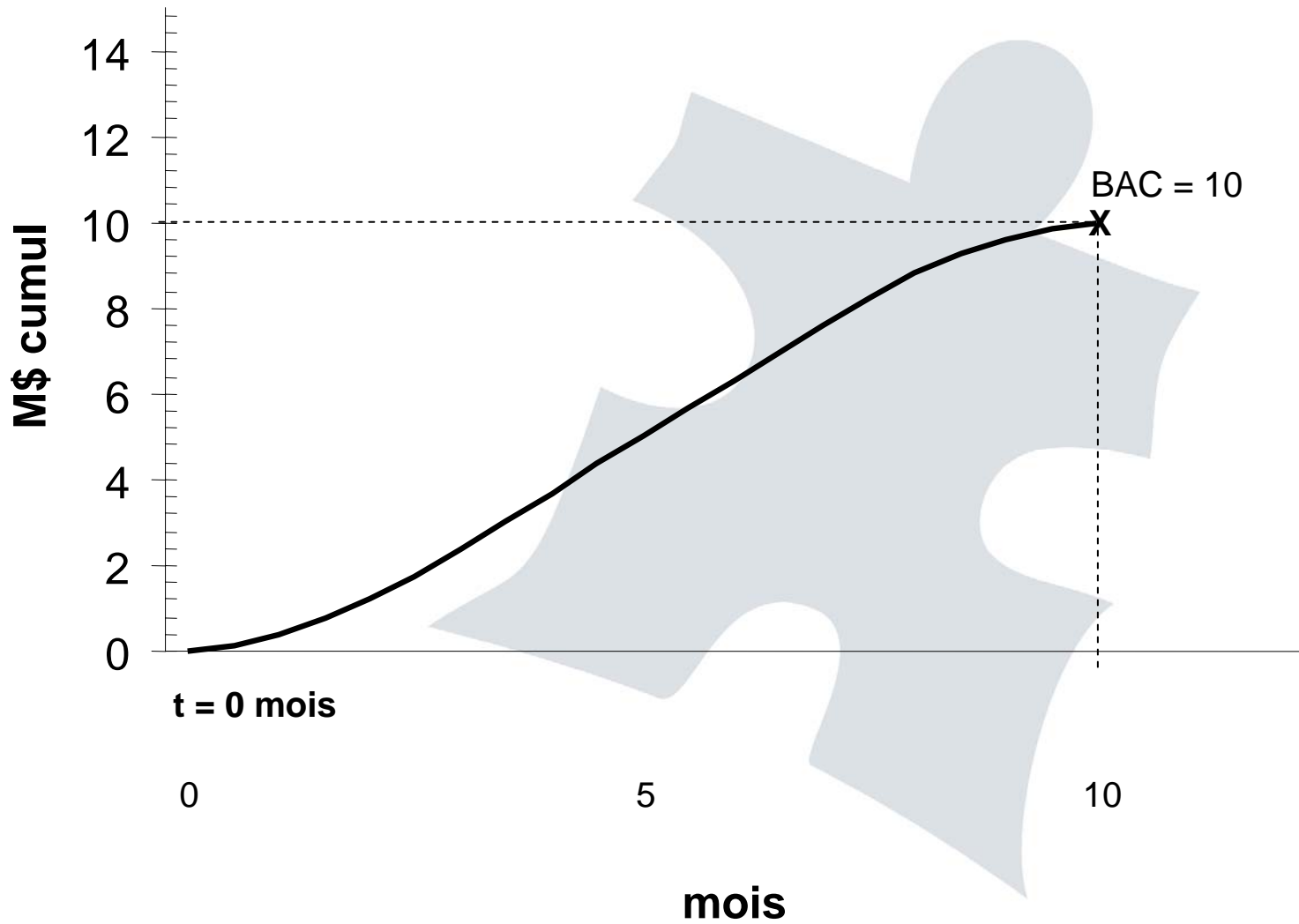
- ❖ Construction d'une autoroute de 10 km
- ❖ 1 km = 1 M\$
- ❖ 1 km = 1 mois

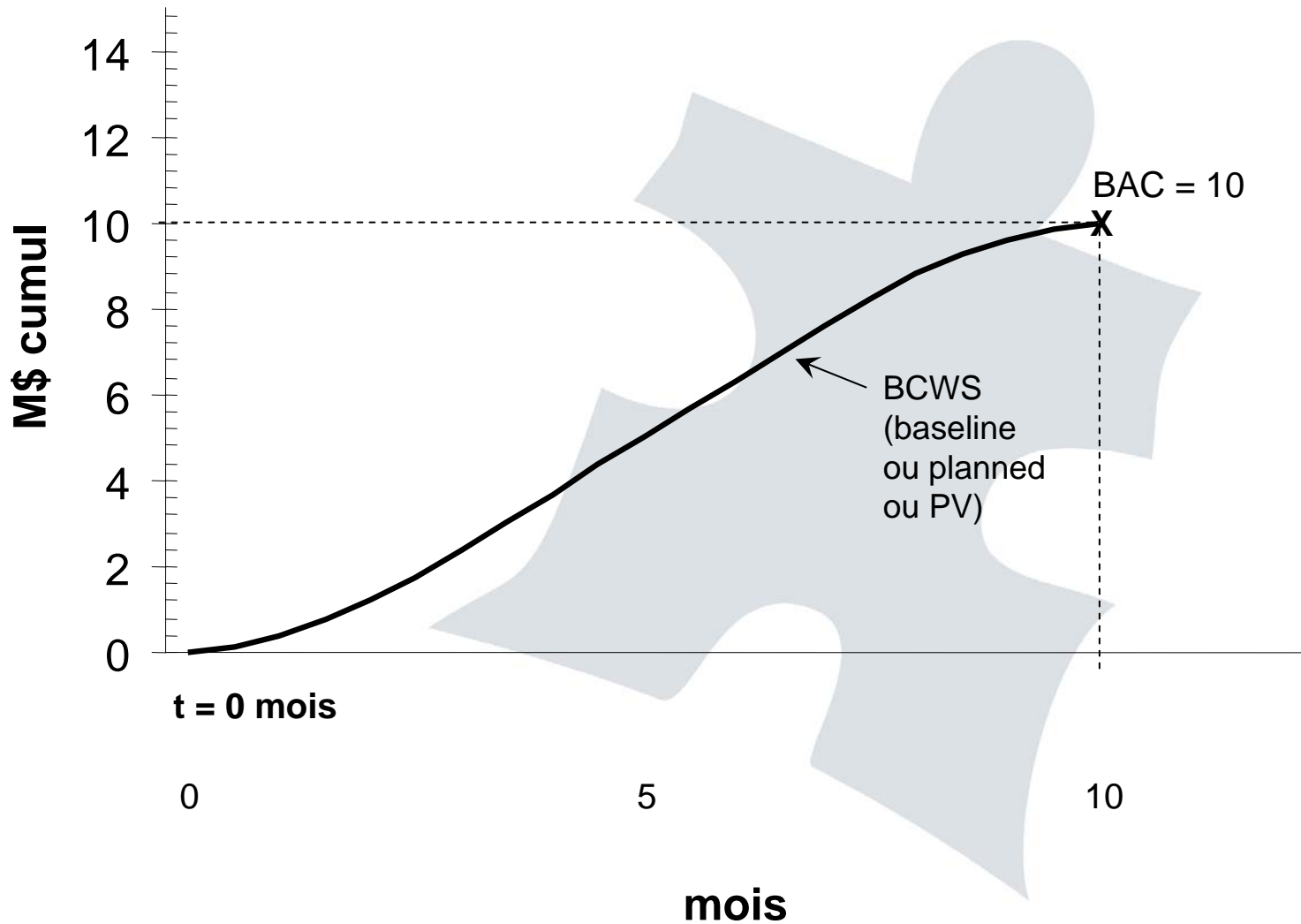


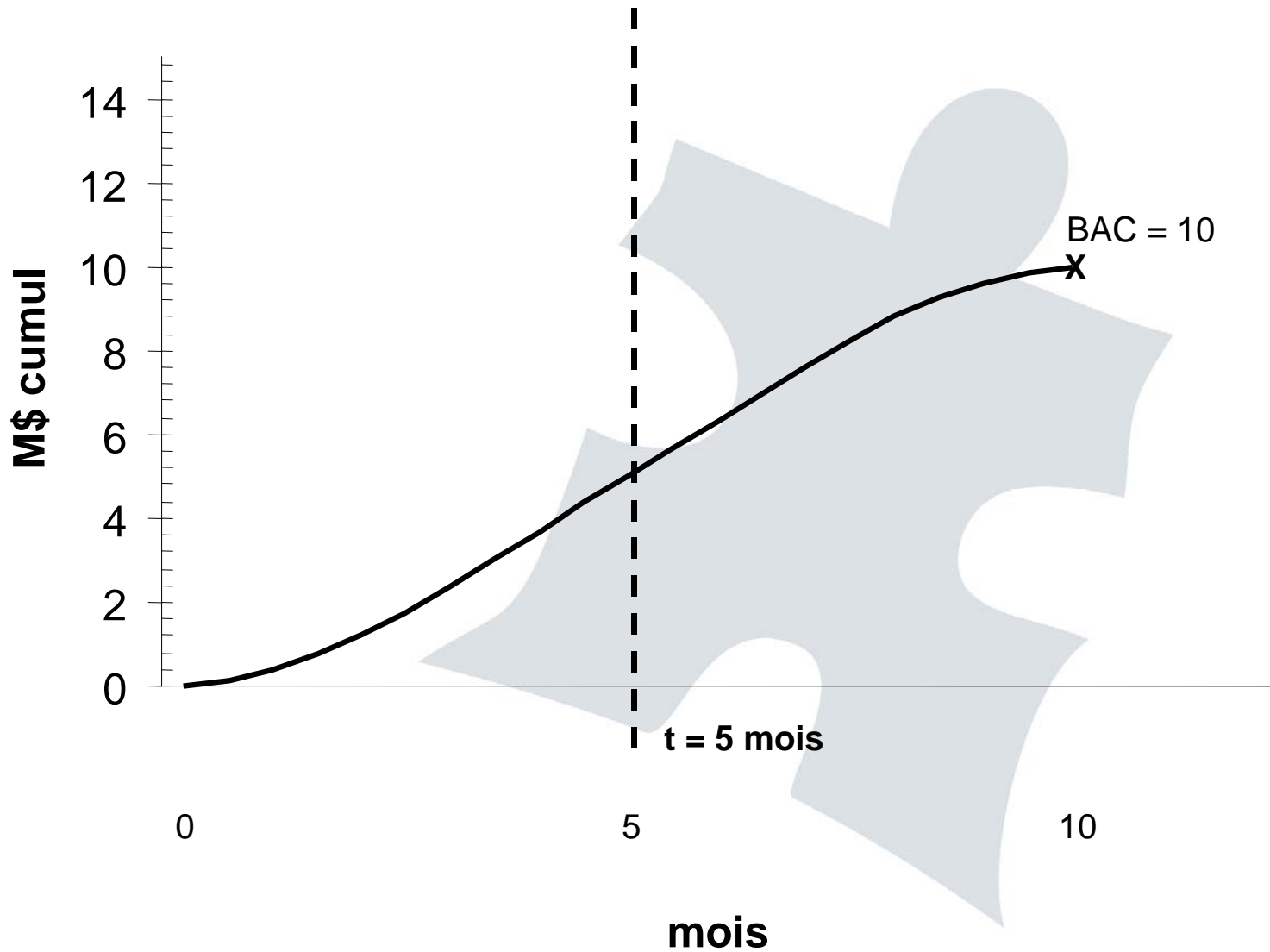


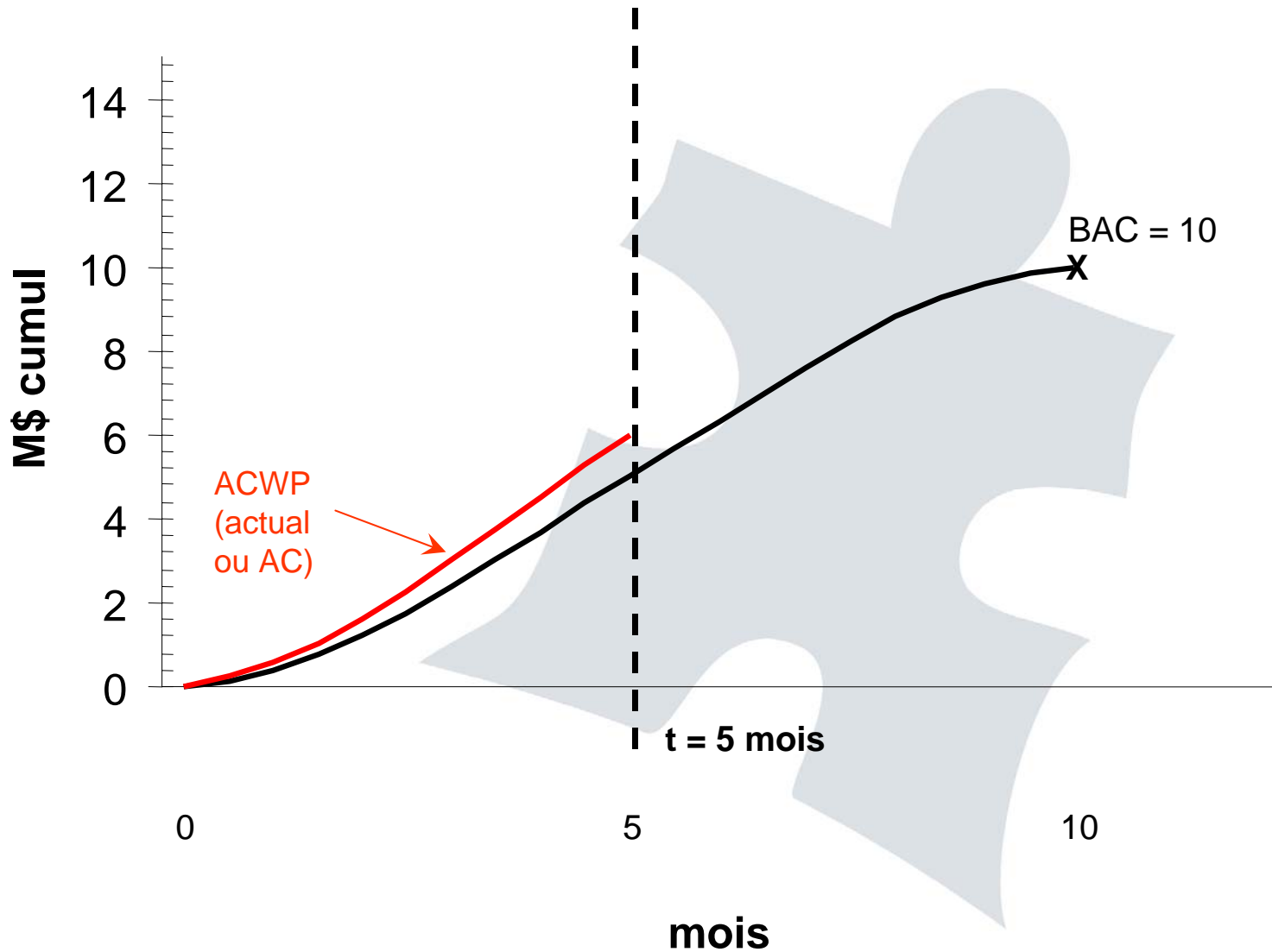


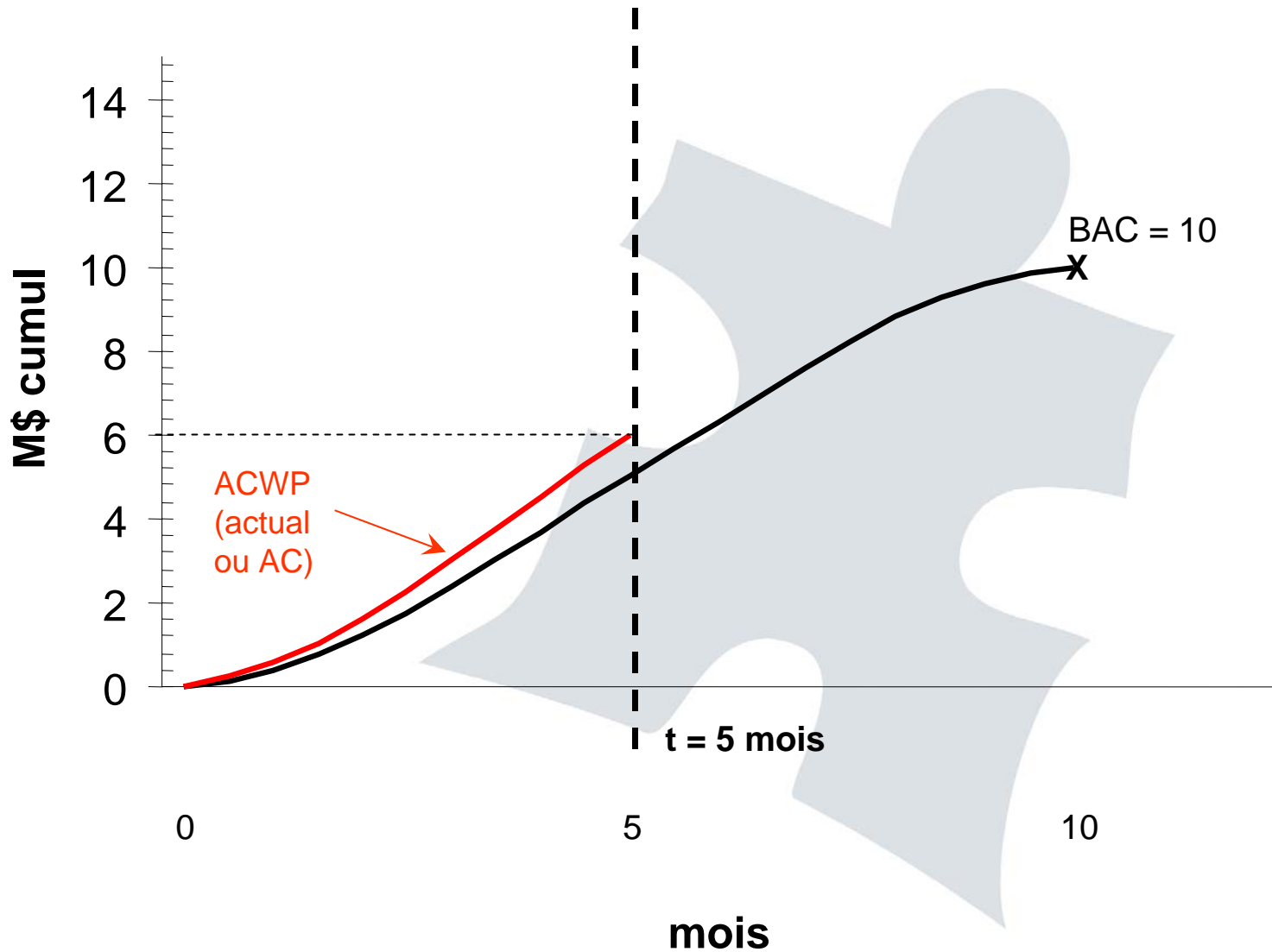


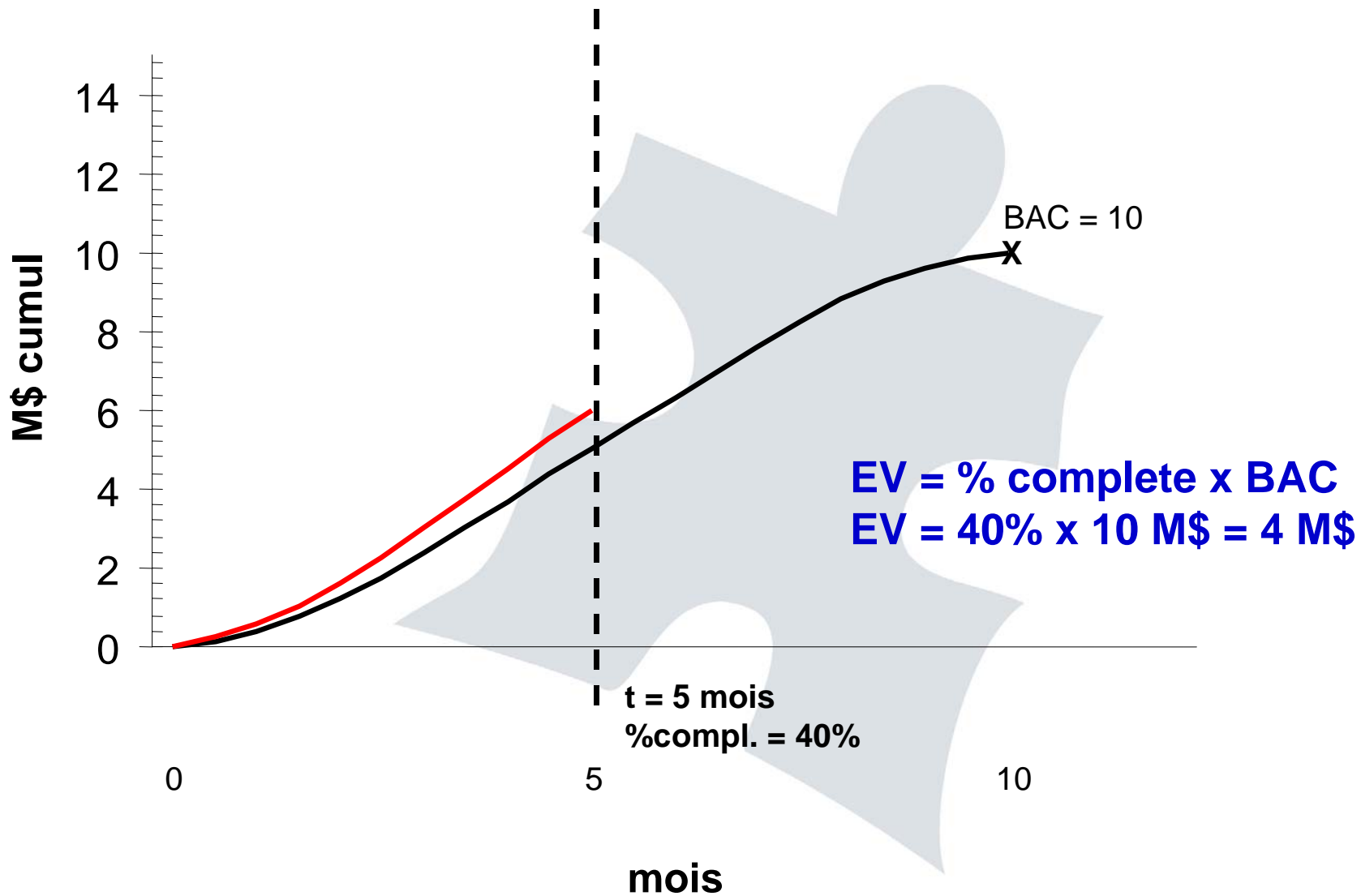


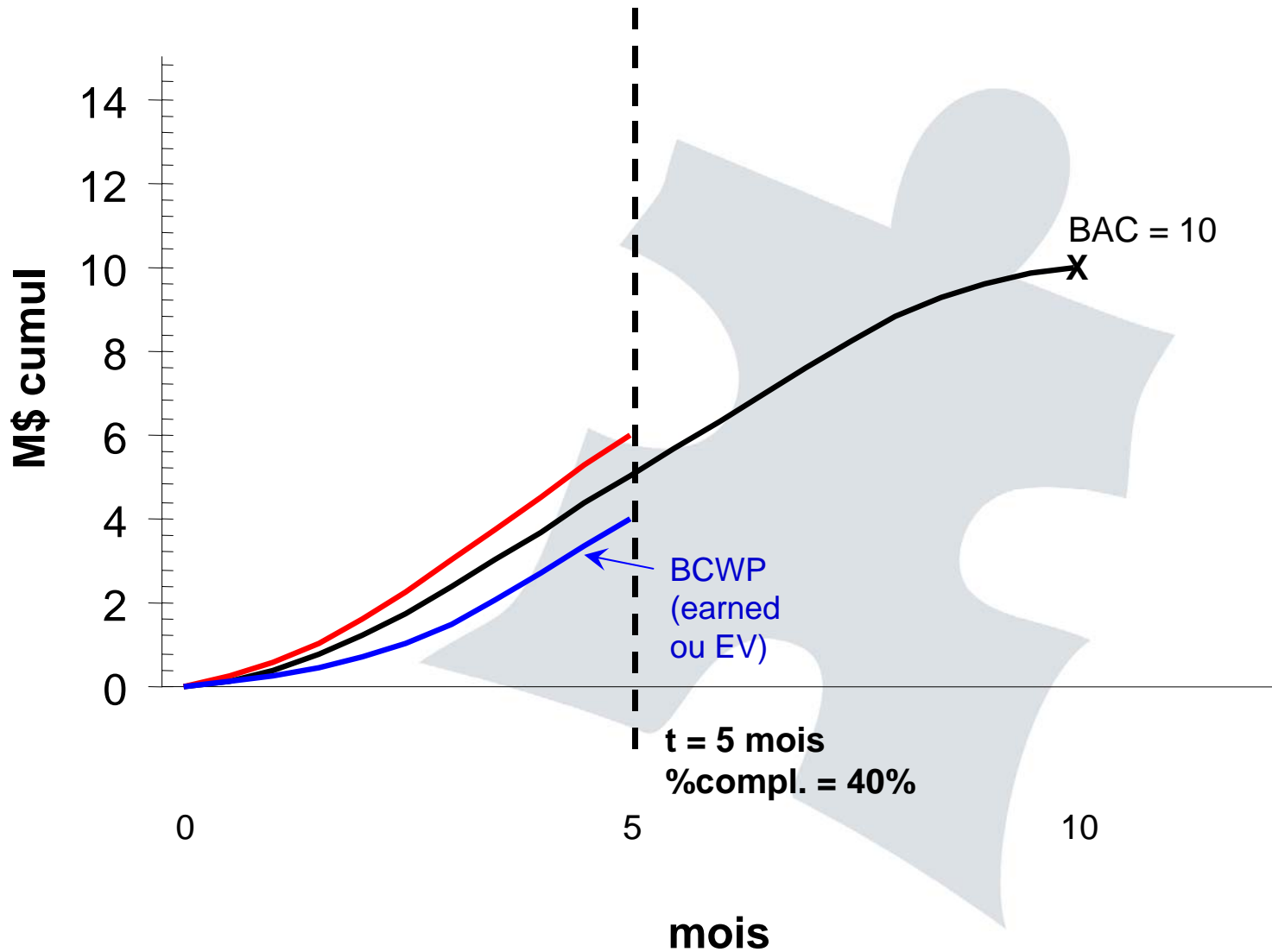


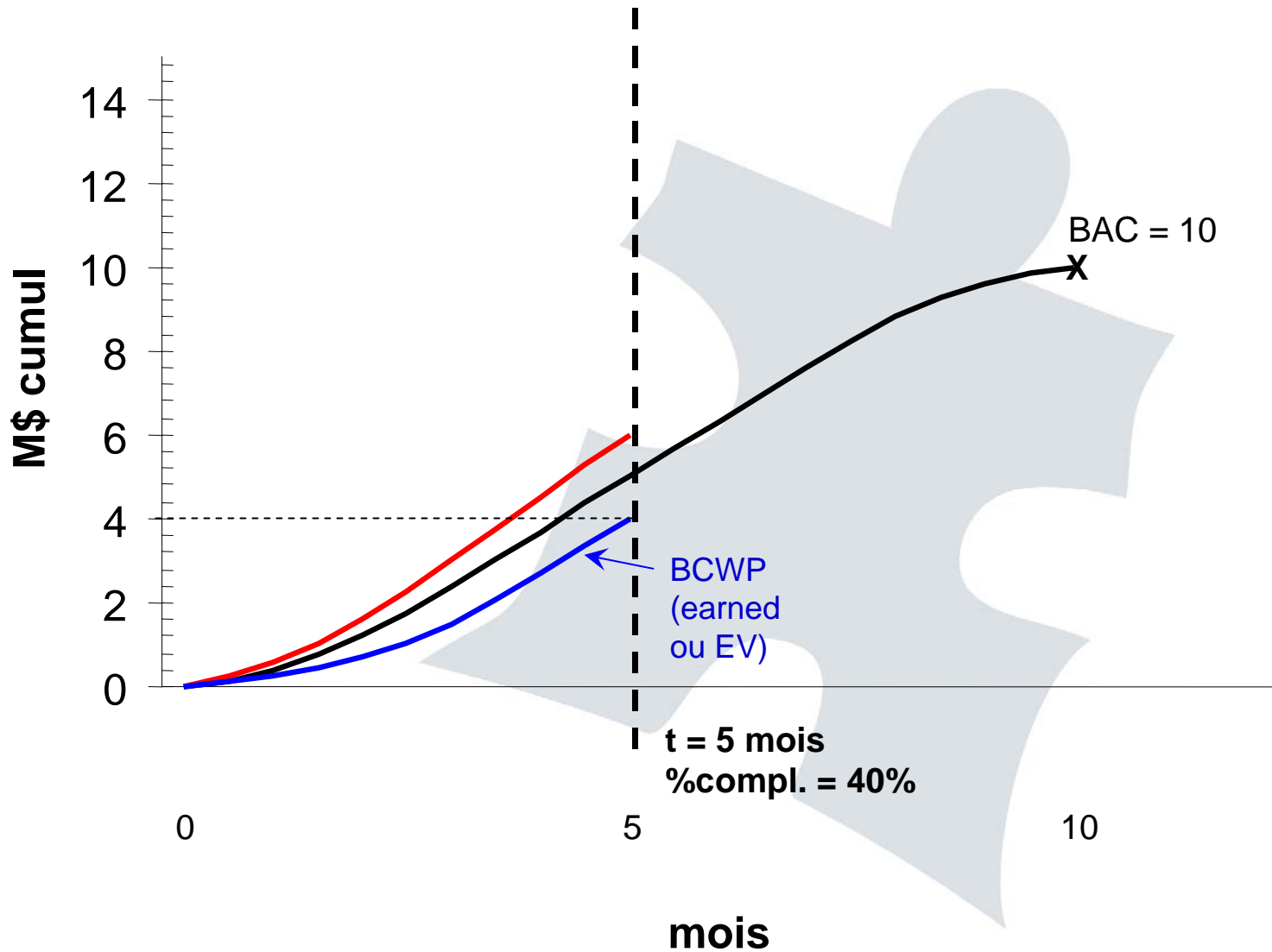


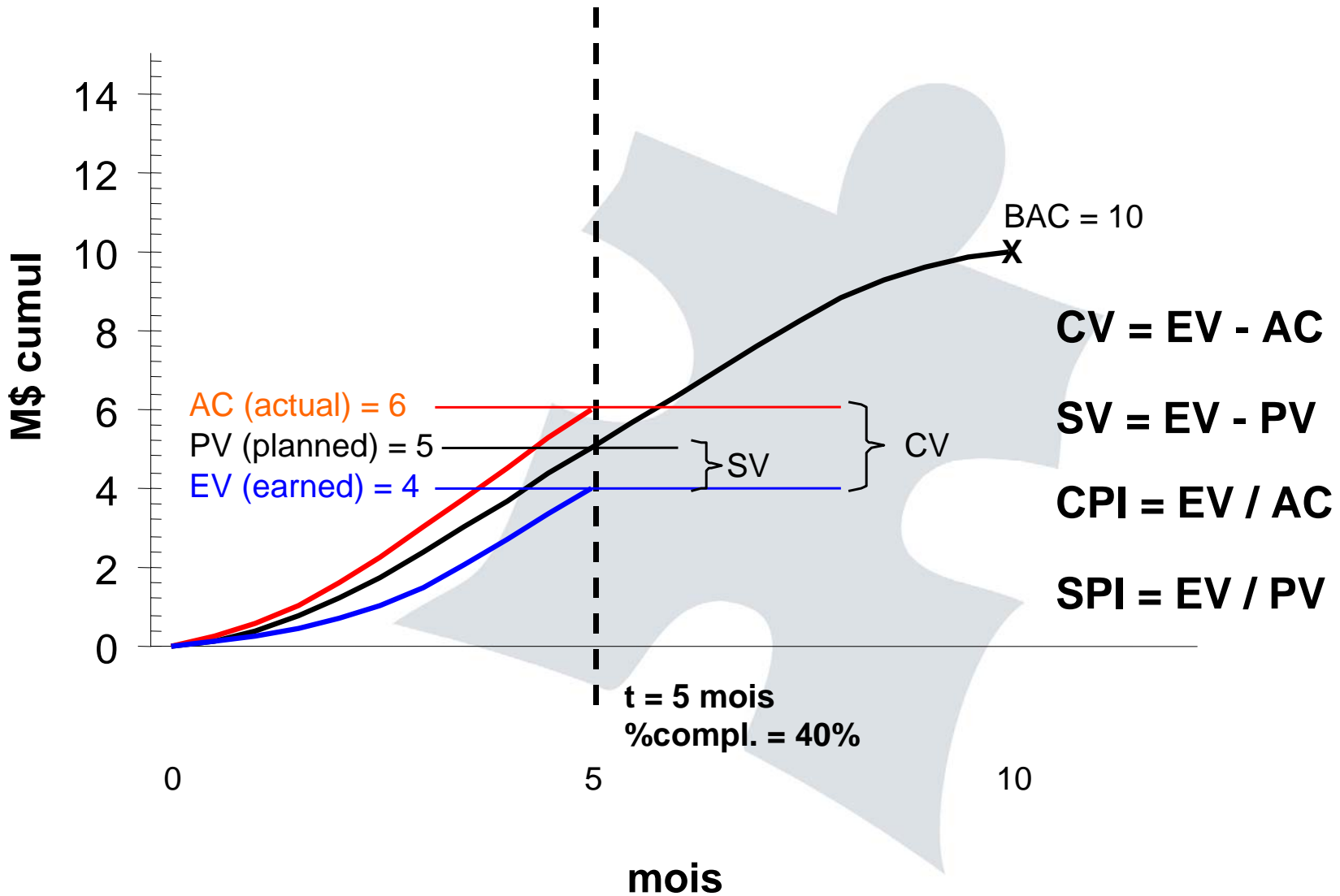


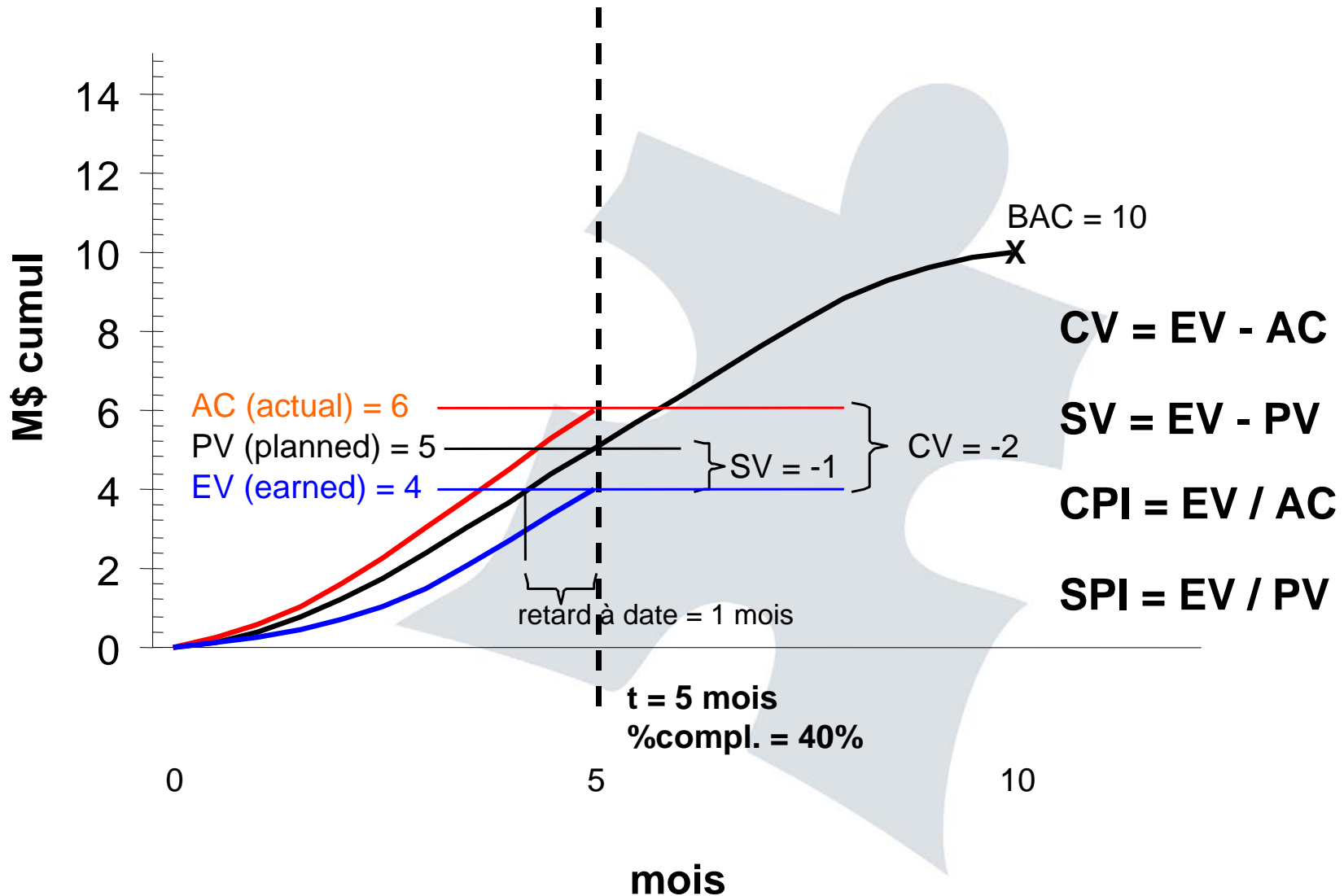


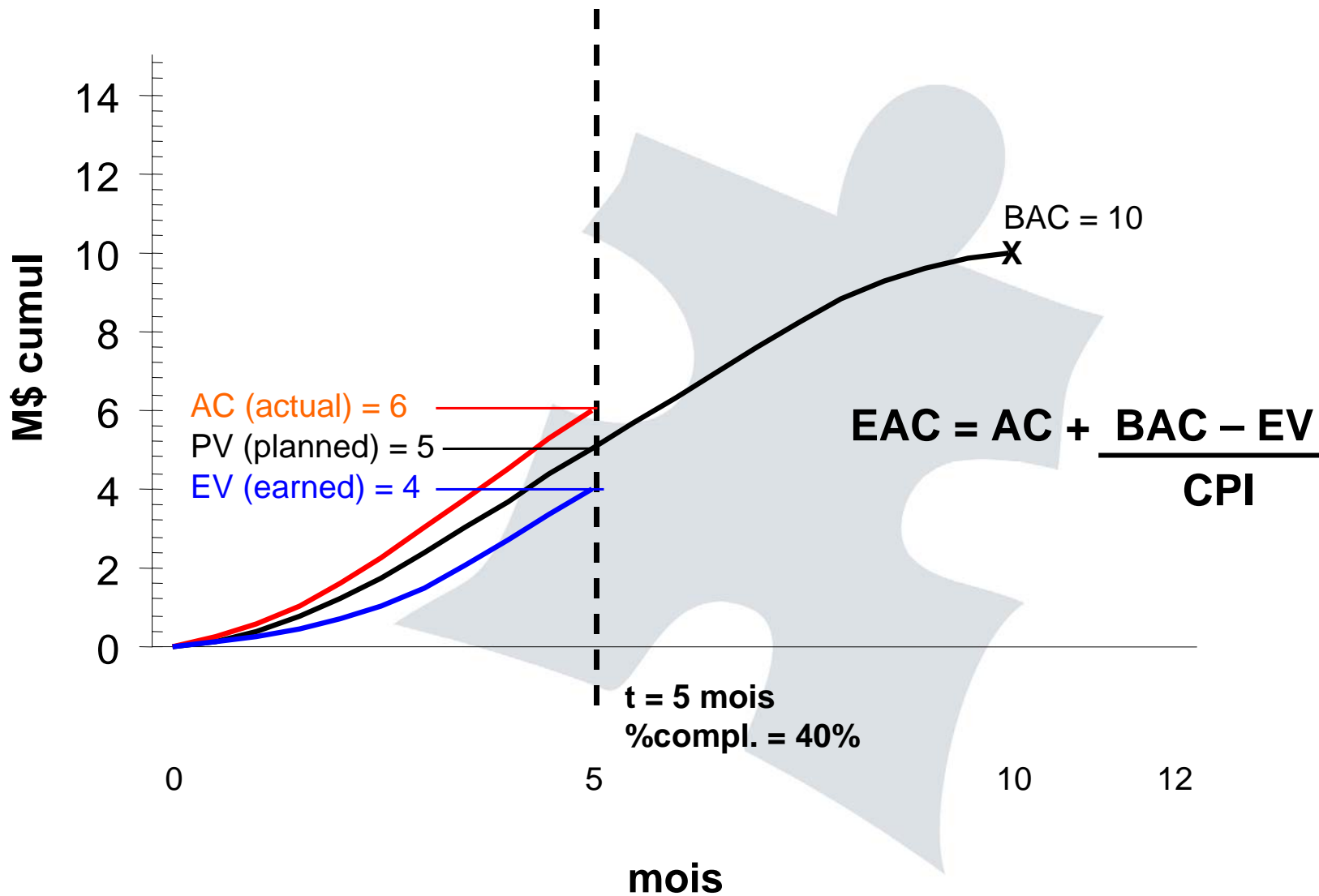


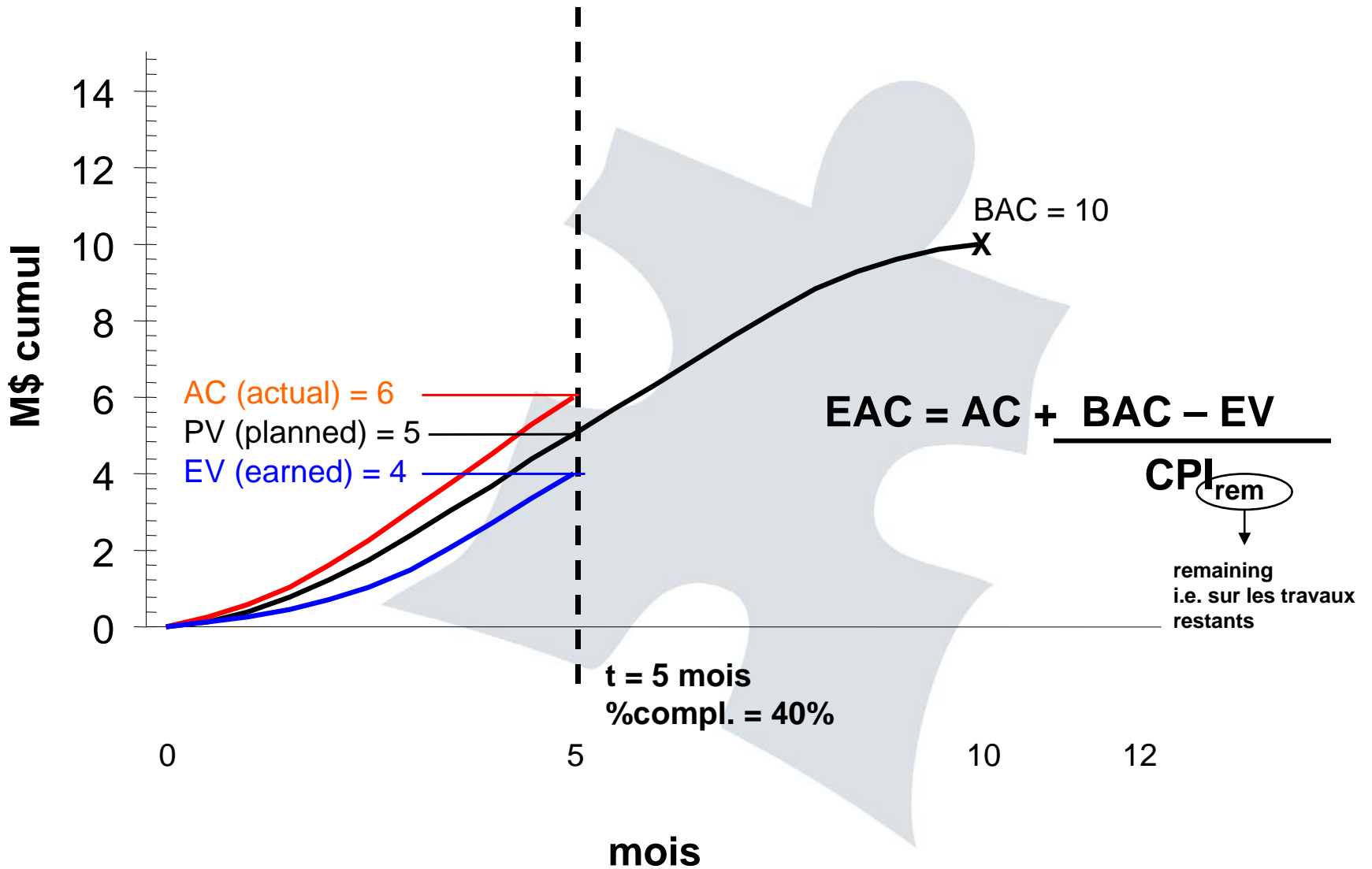


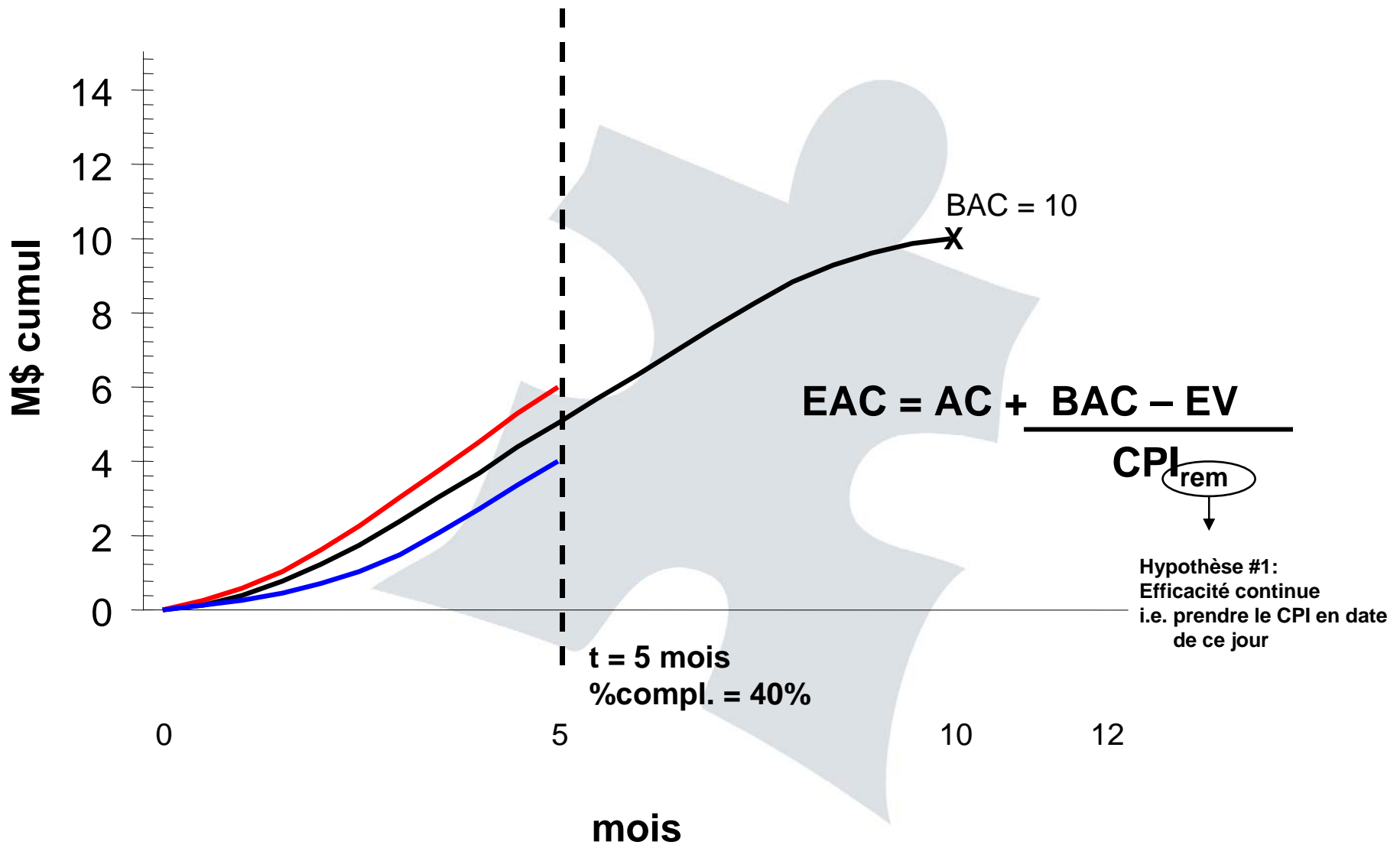


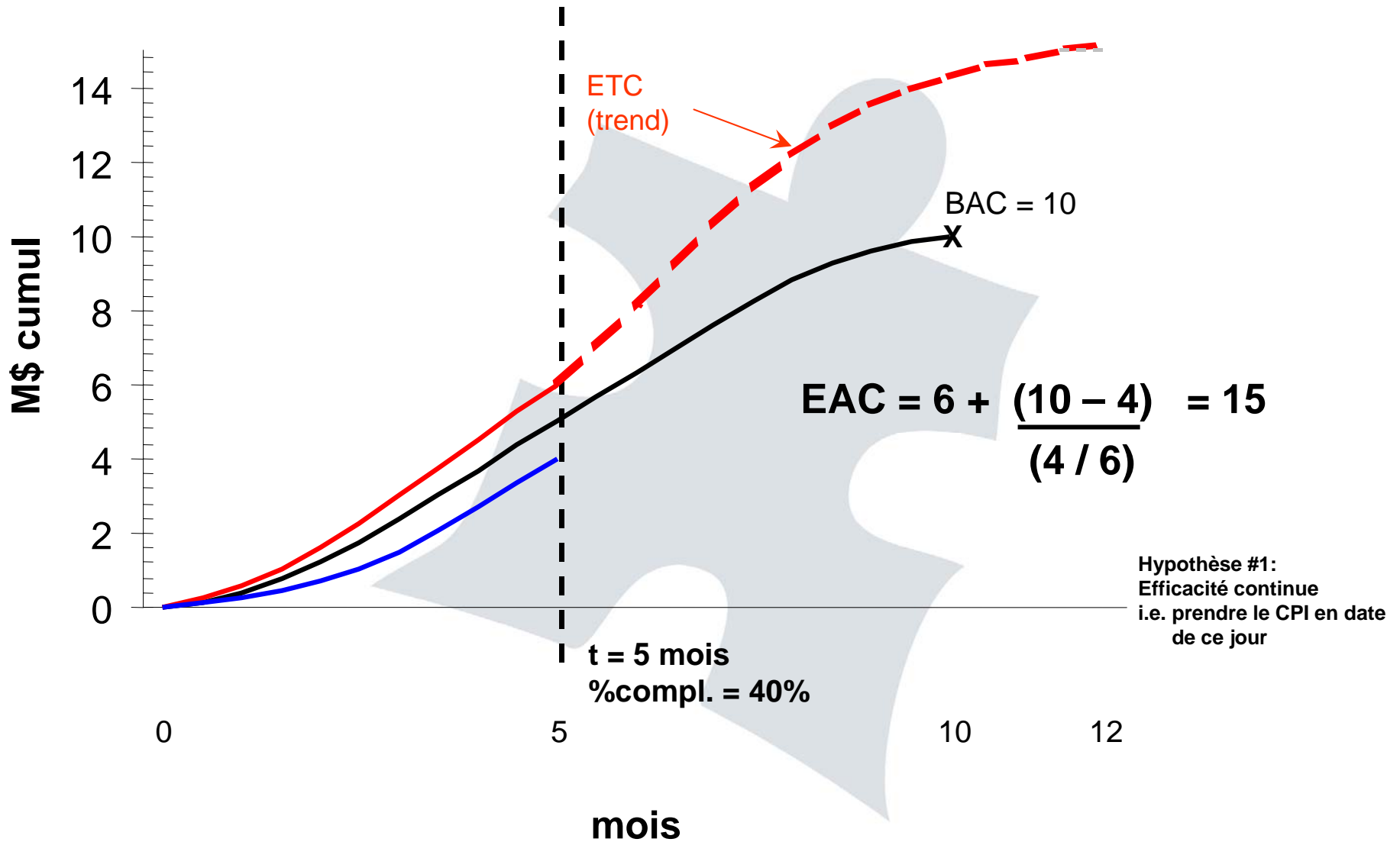


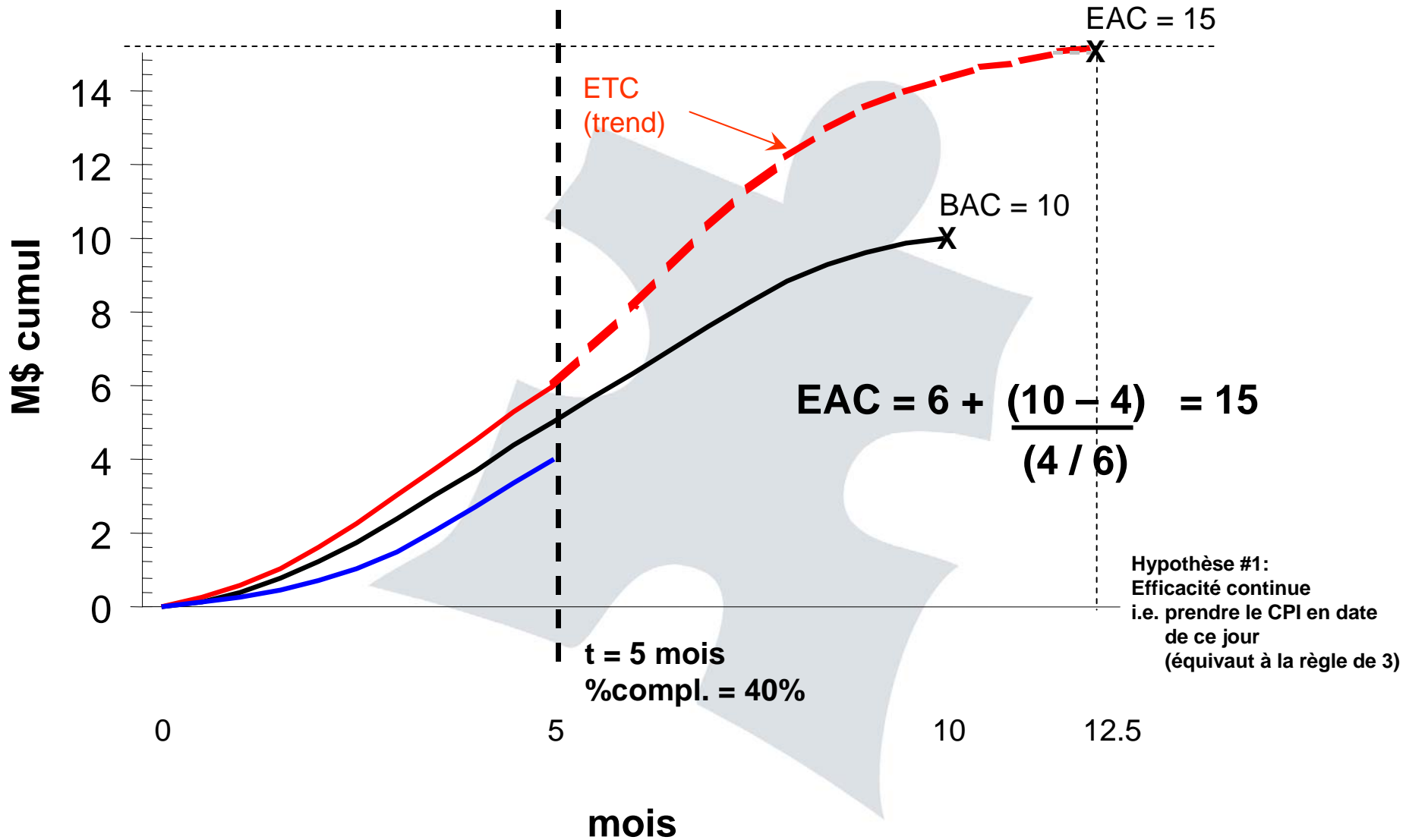


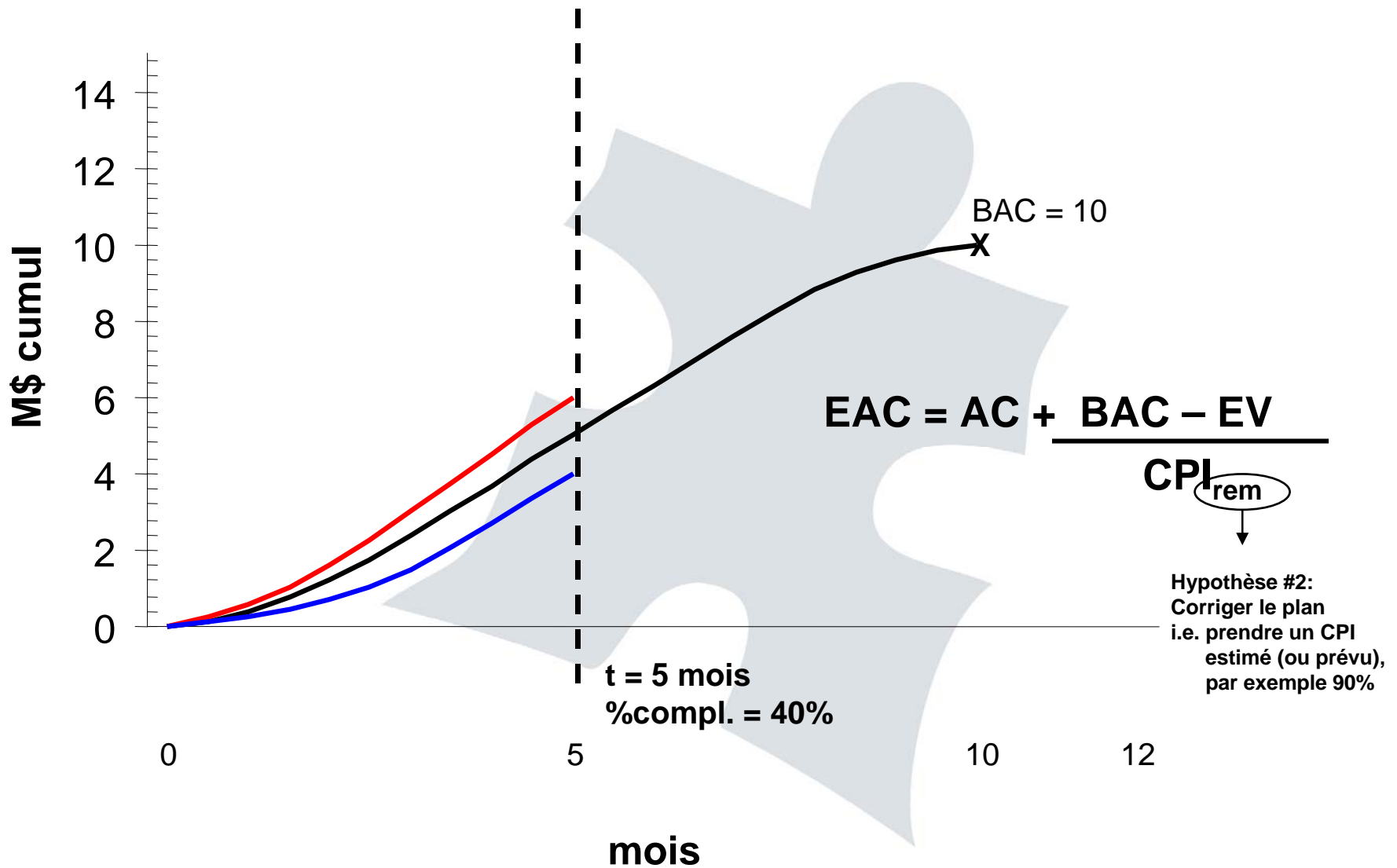


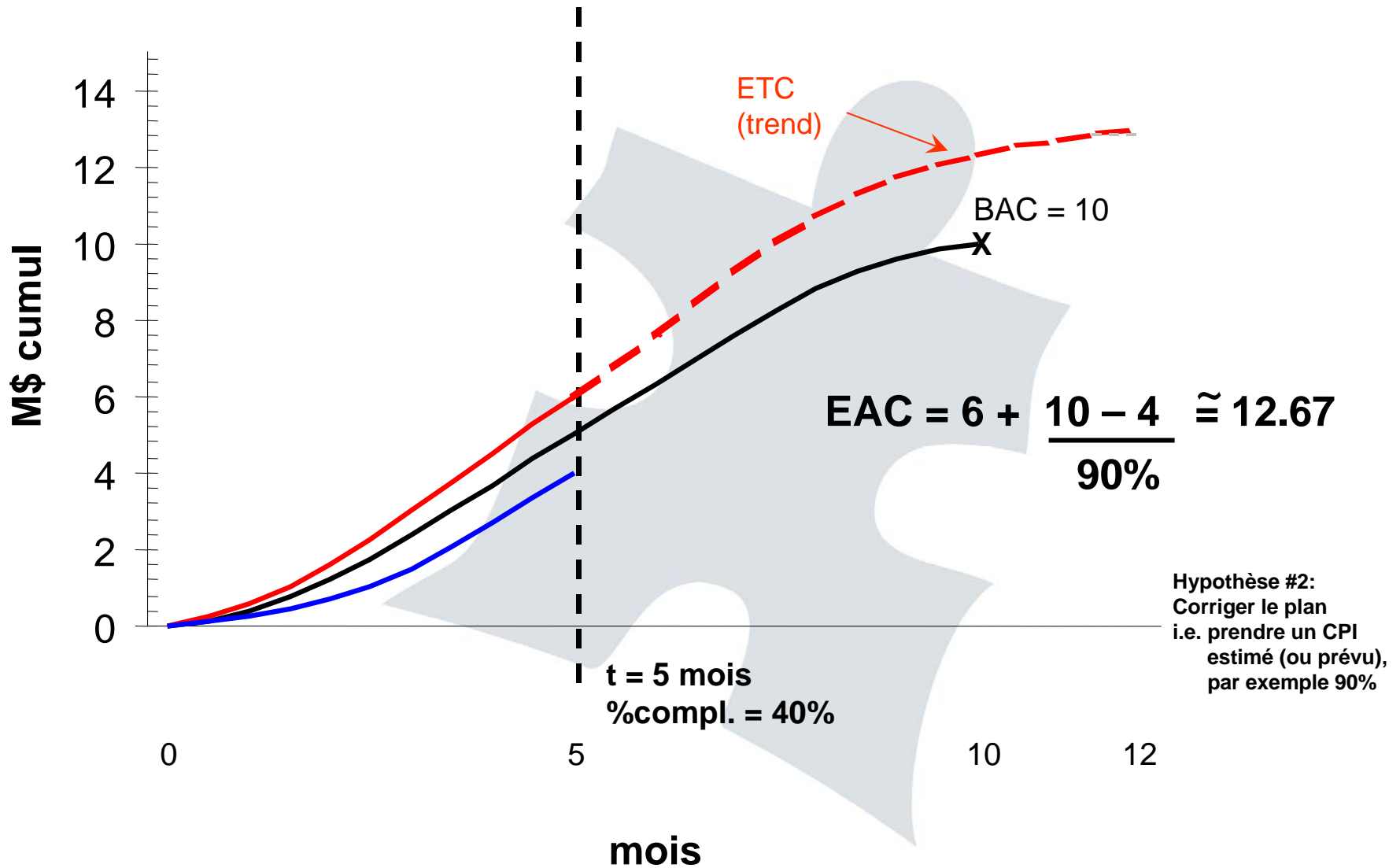


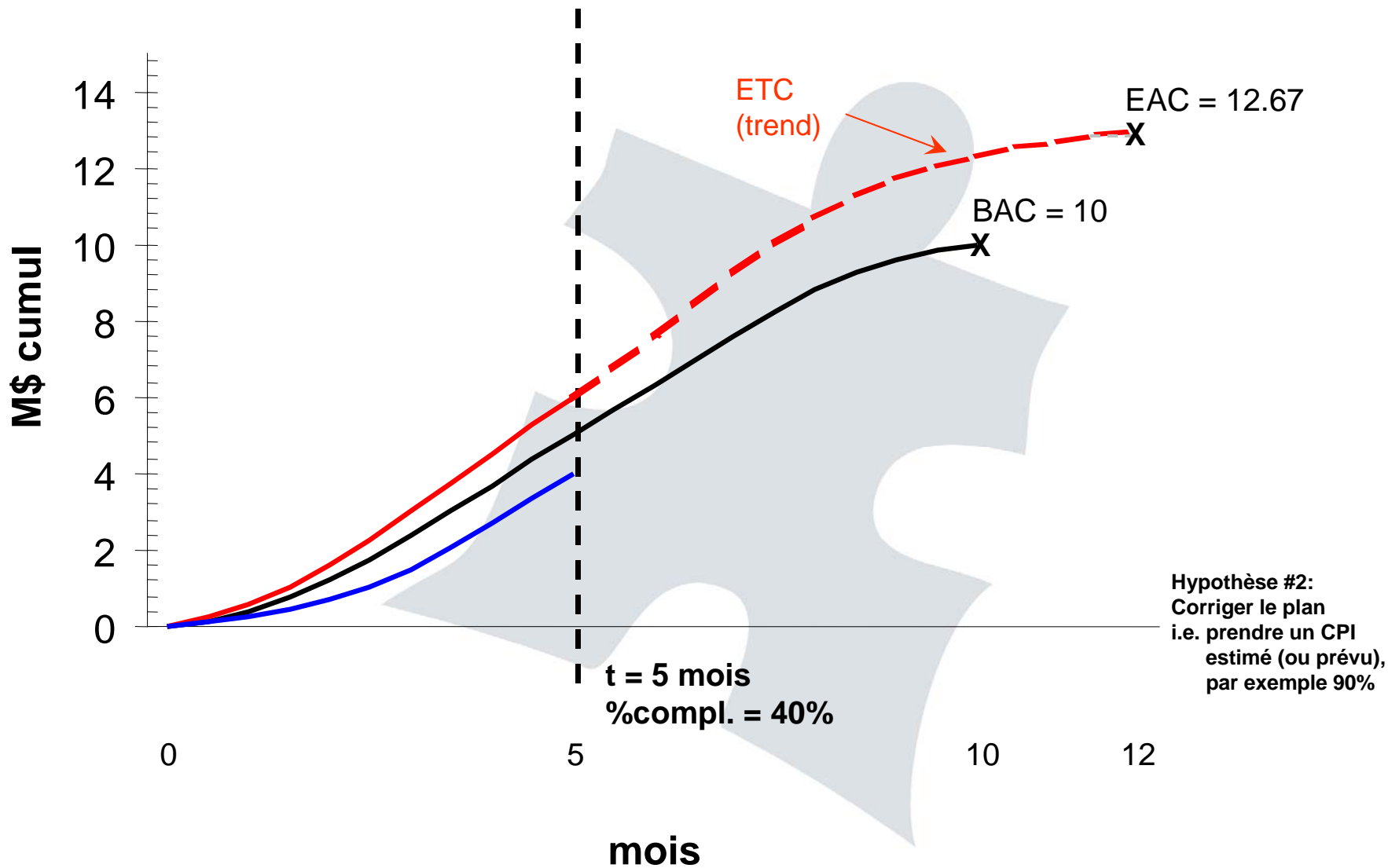


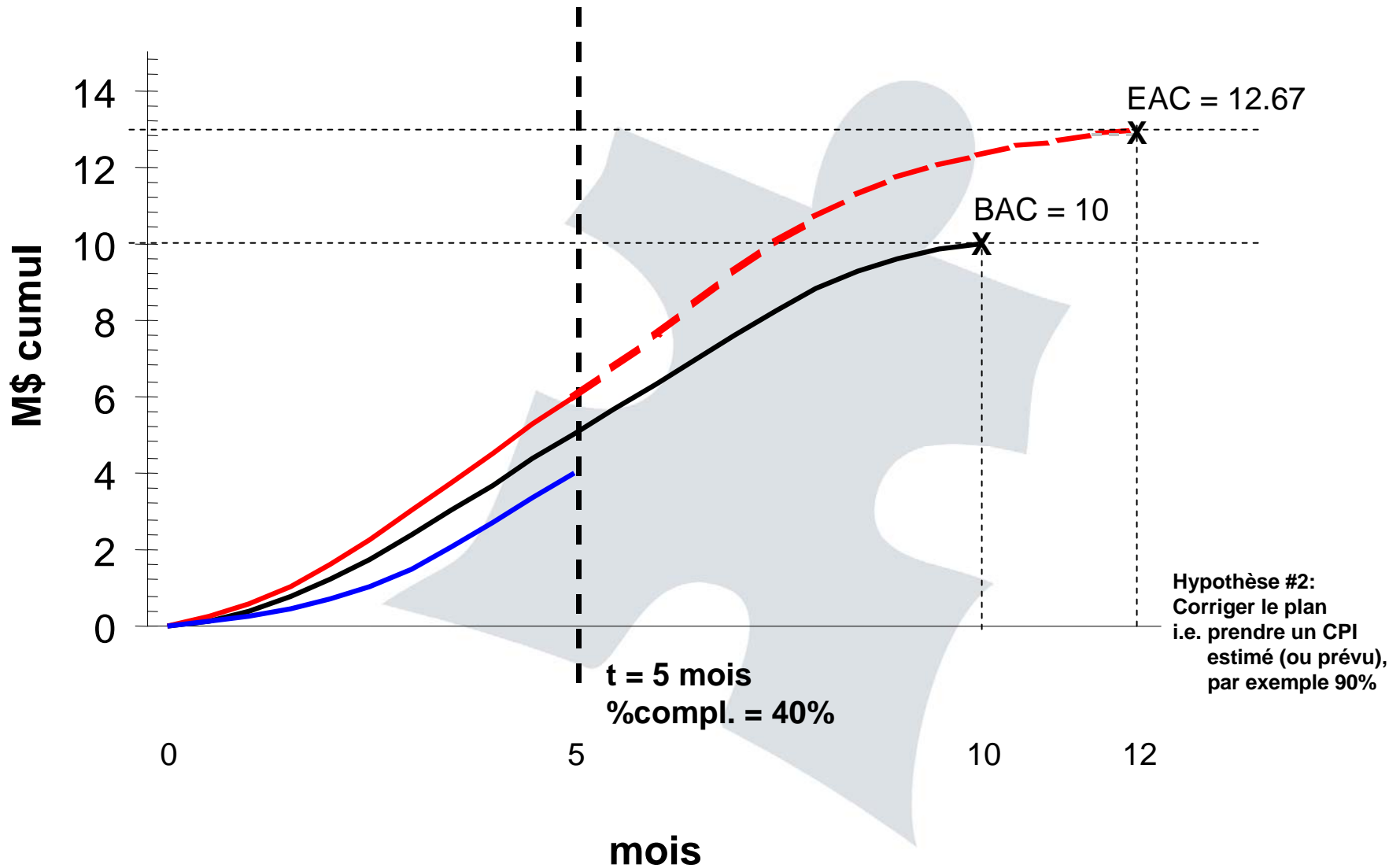


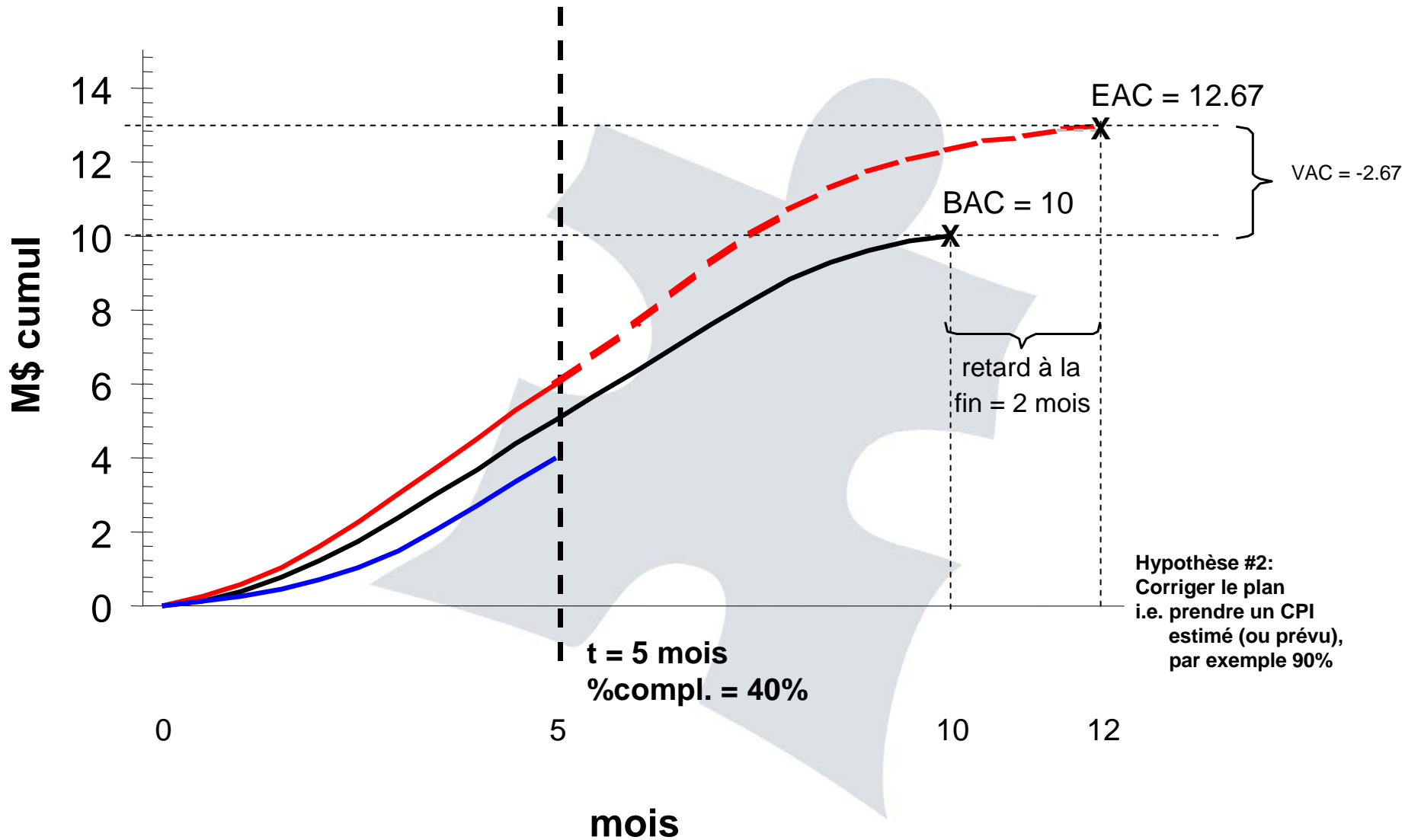


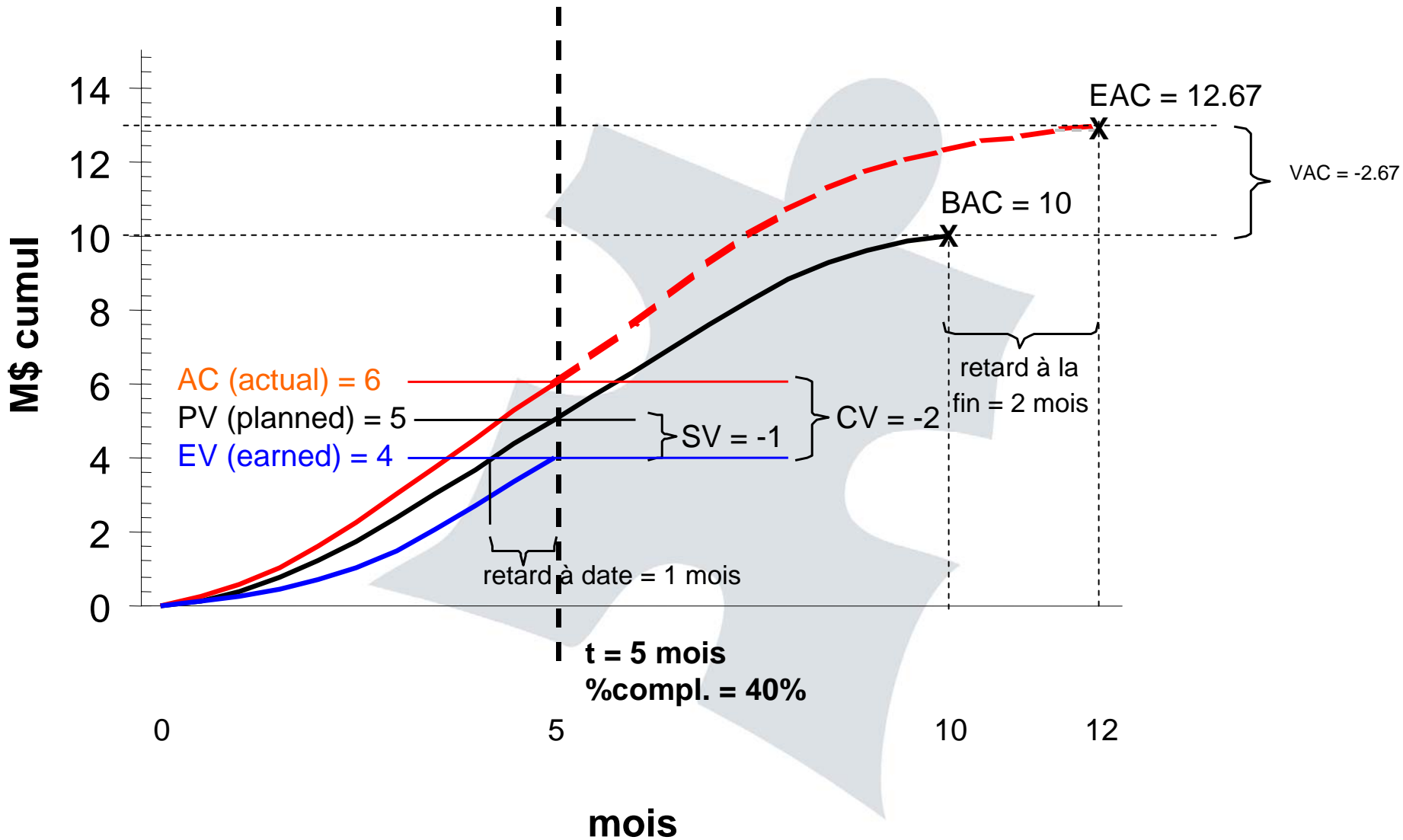


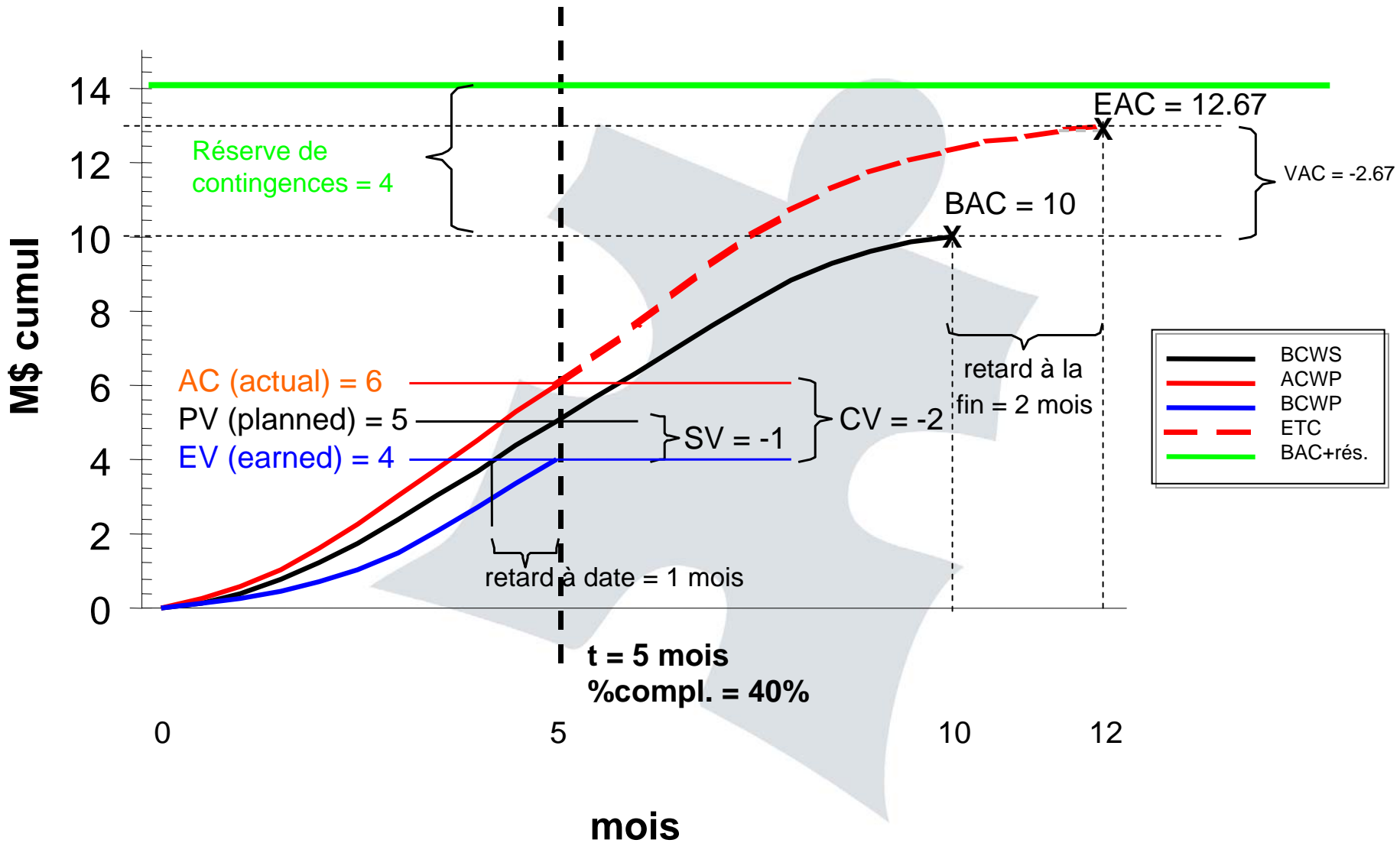
















Valeur acquise (“earned value”):

- ❖ **BCWS: Budgeted Cost of Work Scheduled**
 - ◆ CBTP: Coût Budgété du Travail Planifié
- ❖ **ACWP: Actual Cost of Work Performed**
 - ◆ CRTE: Coût Réel du Travail Exécuté
- ❖ **BCWP: Budgeted Cost of Work Performed (earned value)**
 - ◆ CBTE: Coût Budgété du Travail Exécuté(valeur acquise)
- ❖ **BAC: Budget at completion**
 - ◆ BAF: Budget à la Fin

$$\text{BCWP} = \% \text{compl} \times \text{BAC}$$



Gestion des écarts:

- ❖ **CV: Cost Variance**
 - ◆ VC: Variance (écart) Coût
- ❖ **SV: Schedule Variance**
 - ◆ VS: Variance (écart) Échéancier

Valeur des écarts

$$CV = BCWP - ACWP$$

Positif



$$SV = BCWP - BCWS$$

Négatif





Indicateurs de performance:

- ❖ **CPI: Cost Performance Index**
 - ◆ IPC: Indicateur de Performance Coût
- ❖ **SPI: Schedule Performance Index**
 - ◆ IPS: Indicateur de Performance Échéancier

Valeur des indices

$$\text{CPI} = \text{BCWP} / \text{ACWP}$$

> 1



$$\text{SPI} = \text{BCWP} / \text{BCWS}$$

< 1





Prévisions:

- ❖ **ETC: Estimate To Complete**
 - ◆ RAF: Reste à Faire
- ❖ **EAC: Estimate At Completion**
 - ◆ PAF: Prévision à la Fin (ou CFP: Coût Final Prévu)
- ❖ **VAC: Variance At Completion**
 - ◆ VAC: Variance (écart) à la Fin

$$EAC = ACWP + ETC$$

$$EAC = ACWP + (BAC - BCWP)$$

$$EAC = ACWP + (BAC - BCWP) / CPI$$

$$VAC = BAC - EAC$$

$$CV = BCWP - ACWP$$

$$SV = BCWP - BCWS$$

$$CPI = BCWP / ACWP$$

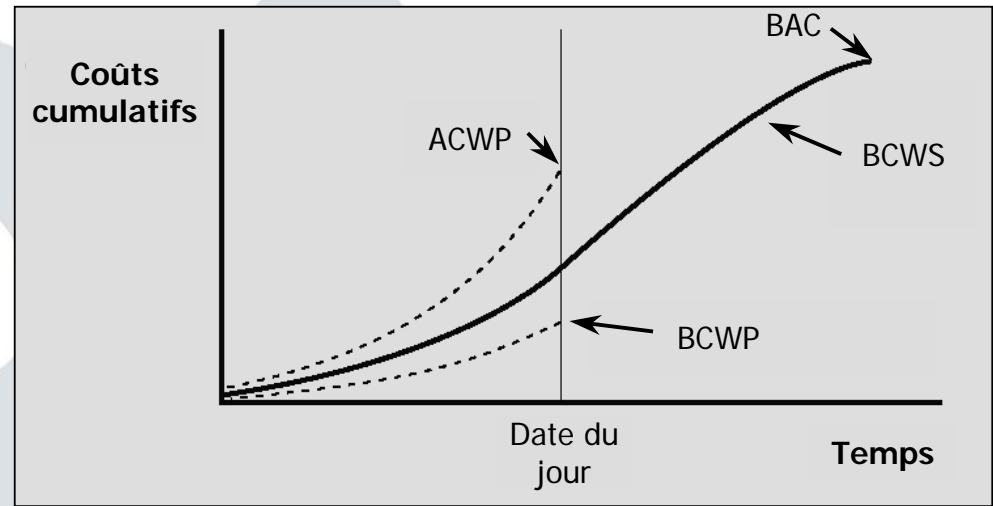
$$SPI = BCWP / BCWS$$

$$EAC = ACWP + ETC$$

$$EAC = ACWP + (BAC - BCWP)$$

$$EAC = ACWP + (BAC - BCWP) / CPI$$

$$VAC = BAC - EAC$$



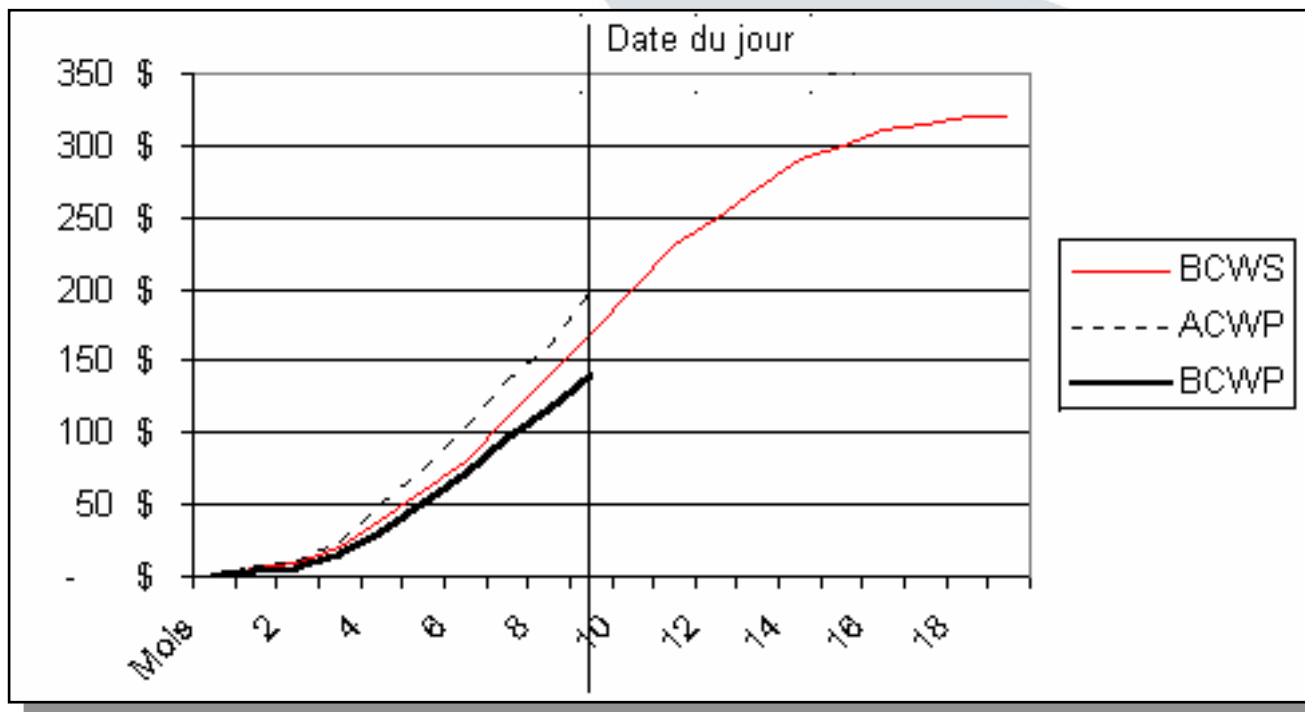
Exemple d'application:

❖ Données de base

| Mois | BCWS | ACWP | BCWP | CV | SV | CPI | SPI |
|------|--------|--------|--------|---------|---------|-------|-------|
| 1 | - \$ | - \$ | - \$ | - \$ | - \$ | 1,000 | 1,000 |
| 2 | 5 \$ | 7 \$ | 3 \$ | (4) \$ | (2) \$ | 0,429 | 0,600 |
| 3 | 10 \$ | 12 \$ | 6 \$ | (6) \$ | (4) \$ | 0,500 | 0,600 |
| 4 | 20 \$ | 25 \$ | 15 \$ | (10) \$ | (5) \$ | 0,600 | 0,750 |
| 5 | 40 \$ | 50 \$ | 30 \$ | (20) \$ | (10) \$ | 0,600 | 0,750 |
| 6 | 60 \$ | 75 \$ | 50 \$ | (25) \$ | (10) \$ | 0,667 | 0,833 |
| 7 | 80 \$ | 105 \$ | 70 \$ | (35) \$ | (10) \$ | 0,667 | 0,875 |
| 8 | 110 \$ | 135 \$ | 95 \$ | (40) \$ | (15) \$ | 0,704 | 0,864 |
| 9 | 140 \$ | 160 \$ | 115 \$ | (45) \$ | (25) \$ | 0,719 | 0,821 |
| 10 | 170 \$ | 200 \$ | 140 \$ | (60) \$ | (30) \$ | 0,700 | 0,824 |
| 11 | 200 \$ | | | | | | |
| 12 | 230 \$ | | | | | | |
| 13 | 250 \$ | | | | | | |
| 14 | 270 \$ | | | | | | |
| 15 | 290 \$ | | | | | | |
| 16 | 300 \$ | | | | | | |
| 17 | 310 \$ | | | | | | |
| 18 | 315 \$ | | | | | | |
| 19 | 320 \$ | | | | | | |
| 20 | 320 \$ | | | | | | |

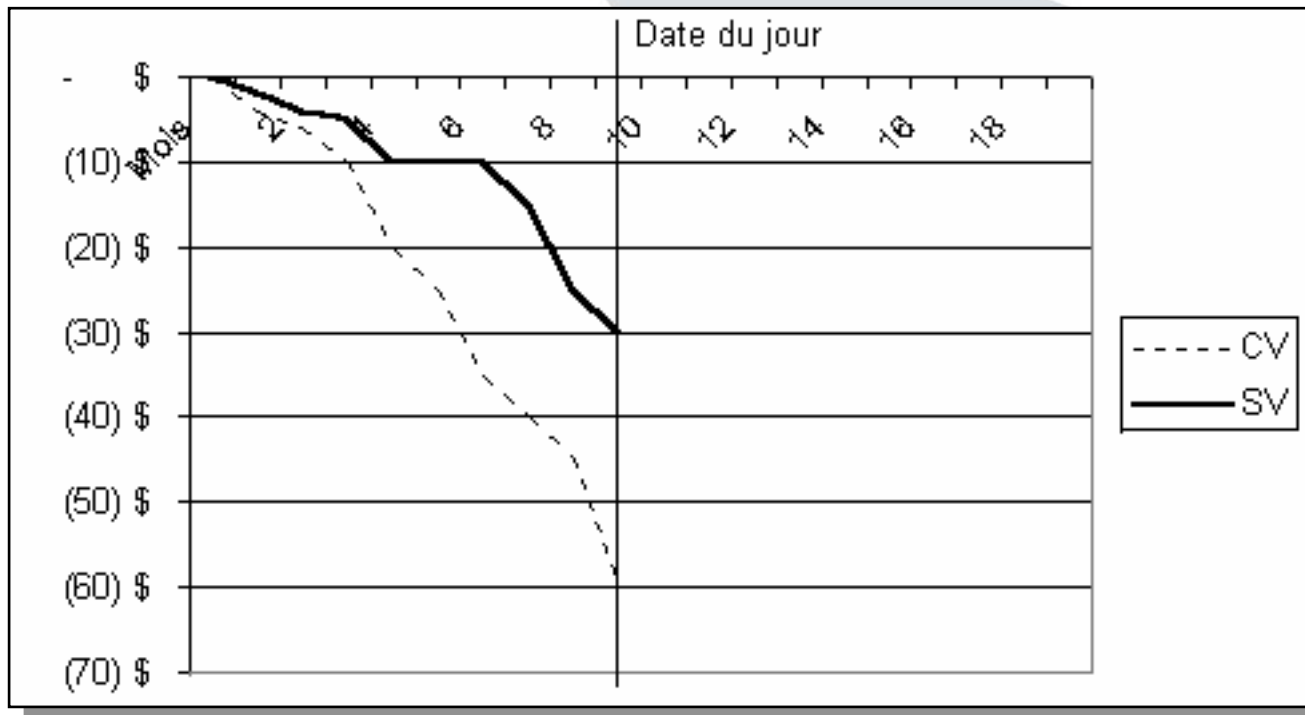
Exemple d'application:

- ❖ Graphique des valeurs BCWS, ACWP, BCWP



Exemple d'application:

❖ Variances



Exemple d'application:

- ❖ Indicateurs de performance

